

**June 2025** 



#### **Town of South Bruce Peninsula Asset Management Plan 2025**

Moya Taylor, P.Eng Asset Management Advisor, PSD Citywide Council Presentation | July 15, 2025



### **Agenda**







2025 ASSET MANAGEMENT PLAN (AMP)



**QUESTIONS** 



# Regulatory Context



#### **Background and Context**

- As part of the Infrastructure for Jobs and Prosperity Act, 2015, the Ontario government introduced Regulation 588/17 - Asset Management Planning for Municipal Infrastructure (O. Reg 588/17).
- Requires Ontario municipalities to develop an asset management policy and AMPs between 2022 and 2025 with increasing complexity.
- As part of our current engagement, PSD Citywide developed an AMP that meets the requirements of O. Reg 588/17 2025 requirements.



## **Ontario Regulation 588/17**

Requirement	2019	2022	2024	2025
1. Asset Management Policy	$\overline{\checkmark}$	•	$\checkmark$	
2. Asset Management Plans	•	$\checkmark$	$\checkmark$	$\overline{\checkmark}$
State of infrastructure for core assets	•	$\checkmark$	•	
State of infrastructure for all assets	•	•	$\checkmark$	$\overline{\checkmark}$
Current levels of service for core assets	•	$\checkmark$	•	
Current levels of service for all assets	•	•	$\checkmark$	
Proposed levels of service for all assets	•	•	•	$\overline{\checkmark}$
Lifecycle costs associated with current levels of service		$\checkmark$	$\checkmark$	
Lifecycle costs associated with proposed levels of service		•	•	$\overline{\mathbf{V}}$
Growth and risk impacts	•	$\overline{V}$	$\overline{\checkmark}$	$\overline{\checkmark}$
Financial strategy	•	•	•	$\overline{\checkmark}$

## 2025 Asset Management Plan



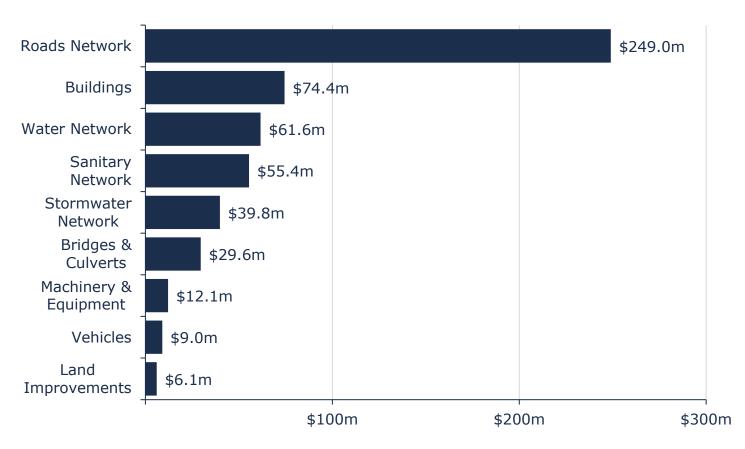
#### **AMP 2025**

- Core assets include roads, bridges & structural culverts, storm, sanitary and water network.
- Non-core assets includes all other capital assets, including vehicles, buildings, machinery & equipment, and land improvements.
- Analysis was limited to existing assets only with a discussion on anticipated growth and its impact on asset management
- Supports efficient use of funds on infrastructure programs
- Provides an important tool for communicating internally and externally



#### **AMP 2025 – Current Replacement Cost**





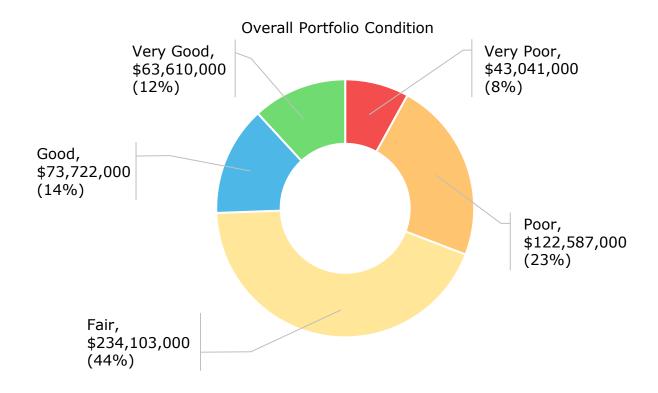
Total Current Replacement Cost

\$537 million



#### **AMP 2025 - Asset Condition**

- 69% of the municipality's infrastructure portfolio is in fair or better condition
- Overall average condition is Fair or 55%





#### **AMP 2025 - Asset Condition Source**

Asset Category	Asset Segment(s)	% of Assets with Assessed Conditions	Source of Condition Data	
	Paved Roads	89%	2019/2024 Road Needs Assessment	
	Roadside Barriers	96%	Staff Assessments	
Roads Network	Sidewalks	100%	Sidewalk Evaluation	
Roads Network	Signs	93%	2023 Traffic Signs Evaluation	
	Streetlights & Traffic Signals	0%	Age-Based	
	Unpaved Roads	99%	2019 Road Needs Assessment	
Bridges & Structural Culverts	Bridges Structural Culverts	100%	2024 OSIM Report	
	Hydrants	7%	- Staff Assessments	
	Pumping Stations	73%	- Staff Assessments	
	Tower/Booster Equipment	97%		
Water Network	Treatment Equipment	77%	- 2020 OCWA Bonort	
water network	Treatment Plants	46%	- 2020 OCWA Report	
	Valves	67%		
	Water Mains	6%	Staff Assessments	
	Water Meters	0%	Age-Based	
	Lagoons	99%	2020 OCWA Report	
Sanitary Network	Manholes	5%	Staff Assessments	
	Pumping Stations	0%	Age-Based	
	Sewage Treatment Plant	58%	2020 OCWA Report	
	Sewermains	64%	2021 CCTV Report	
	Catchbasins	6%	Staff Assessments	

Asset Category	Asset Segment(s)	% of Assets with Assessed Conditions	Source of Condition Data	
Stormwater Network	Culverts	96%		
	Manholes	42%	CCTV Inspections & Staff  Assessments	
	Storm Mains	32%		
	Oil Grit Separator	0%	Age-Based	
	Environmental Services	100%	_	
	General Government Services	100%	– Building Condition	
Buildings	Health Services	100%	Assessment 2020 & Municipal	
-	Protection Services	100%	Staff	
	Recreational Services	90%	_	
	Transportation Services	90%	_	
	Cemetery Columbarium	0%	Ass Based	
	Landfill Assets	0%	- Age-Based	
	Parking Lots	18%	Building Condition Assessment 2020	
Land	Parks	14%	Staff Assessments	
Improvements	Playground Structures	21%	- Stall Assessments	
	Signage	0%	Age-Based	
	Sport Structures	15%	- Staff Assessments	
	Trail Systems	11%	- Staff Assessments	
	Legislative Services	98%		
Vehicles	Protection Services	90%	Staff Assessments	
venicies	Recreation Services	100%	- Staff Assessments	
	Transportation Services	100%	_	
Machinery & Equipment	Environmental Services	86%		
	General Government	38%	- - Staff Assessments	
	Protection Services	61%		
	Recreational Services	35%	_	
	Transportation Services	66%	_	
	Legislative Services	0%	Age-Based	

Age-based condition data typically overstates needs and overall deficit.
Assessed condition data builds confidence in decision making.

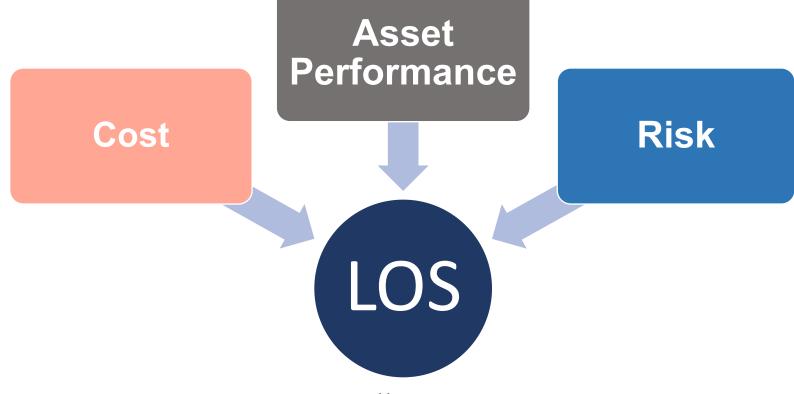


#### AMP 2025 – Levels of Service

Adequate revenue is crucial for building a sustainable asset management program.

• To deliver affordable levels of service, a balance is required between cost, performance,

and risk.





#### **AMP 2025 – Current Levels of Service**

Asset Category	Replacement Cost	Asset Condition
Roads Network	\$248,967,000	Fair (56%)
Bridges & Structural Culverts	\$29,600,000	Good (68%)
Buildings	\$74,448,000	Fair (48%)
Land Improvements	\$6,051,000	Fair (43%)
Vehicles	\$9,032,000	Fair (58%)
Machinery & Equipment	\$12,101,000	Fair (42%)
Sanitary Network	\$55,433,000	Fair (56%)
Storm Water Network	\$39,818,000	Good (63%)
Water Network	\$61,612,000	Fair (51%)
Overall	\$537,063,000	Fair (55%)



#### AMP 2025 – Proposed Levels of Service

- Scenario 1: Maintain Existing Funding This scenario assumes no increases to taxes or rates for the purpose of increasing capital funding. The current annual investment was held, and the condition was determined
- Scenario 2: Achieving 100% of Target Funding in 15 Years This scenario assumes gradual tax and rate increases, stabilizing at 100% in 15 years. An annual tax increase of 2.9%, water rate increase of 1.2% and wastewater rate increase of 1.3% was modelled, and the condition was determined.
- Scenario 3: Target Funding by Category This scenario assumed a tax increase of 1.9% for 15 Years, and water and wastewater rate increase following the recommendations provided by the Water and Wastewater System Financial Plan to achieve set funding targets by asset category.



#### AMP 2025 – Proposed Levels of Service

- By targeting Scenario 3, which aims to achieve specific target funding levels for each asset category, the Town is setting a prudent financial goal that supports responsible stewardship of its assets.
- This approach reinforces South Bruce Peninsula's commitment to delivering sustainable, resilient municipal services while maintaining fiscal responsibility to the residents.



#### **AMP 2025 – Financial Strategy**

Phase In Period	5 Years	10 Years	15 Years	20 Years
% Increase in Annual Taxation	5.9%	2.9%	1.9%	1.2%

• It is recommended to increase the tax levy by 1.9% annually to reach sustainable funding within the next 15-years



## **AMP 2025 – Financial Strategy**

Description	2026	2027	2028	2029	2030
Total Water Rate Revenues	1,907,150	1,789,072	1,924,553	2,070,201	2,226,808
Total Water Capital Expenditures	575,000	520,000	650,000	700,000	710,000
Annual Percent Change	-2.3%	-1.7%	8.8%	3.9%	1.8%
Total Wastewater Rate Revenues	1,565,702	1,684,665	1,812,611	1,950,215	2,098,201
Total Wastewater Capital Expenditures	673,482	841,307	951,121	1,070,861	1,267,819
Annual Percent Change	7.5%	7.8%	8.0%	7.7%	11.2%

• Water and Wastewater revenue increases recommended by the Financial Plan



# Recommendations & Next Steps



#### **Recommendations & Next Steps**



#### **Continued Data Improvements**

Continue to refine the inventory and align with operations

Data governance Policy
In field Condition Assessments
Review of Estimated Useful Lives defined in TCA Policy



#### **Annual Review**

The annual review must address the progress in implementing the AMP

Any factors impeding the ability to implement

A strategy to address any of the identified factors.

AMP update at least once every 5 years



# Questions?

